

What should I know about being an Herbalife Nutrition Distributor?

How can I participate?

As an Herbalife Nutrition Distributor, you may:

- Buy Herbalife Nutrition products at a discount for your own or household use.
- Participate in the business opportunity by selling Herbalife Nutrition products to make a retail profit.
- Participate in the business opportunity by recruiting others who want to consume or sell Herbalife Nutrition products.

If your only purpose in joining Herbalife Nutrition is to receive a discount on the products, you should discuss with your sponsor whether the Preferred Customer program is right for you. A Preferred Customer cannot sell products, recruit others or earn multi-level compensation, but does receive a discount on the products. A Preferred Customer may convert to Distributor and build a business at any time by following the conversion process and purchasing a Conversion Pack.

What should I know about the business opportunity?

- There are no required purchases other than the initial Distributorship kit also known as the Herbalife Nutrition Distributor Pack (EUR 50.73).
- Distributors enjoy setting their own schedule and choosing how and when to work.
- Most people start their Herbalife Nutrition business by working part-time and selling to people they know or people they meet as a way to make a little extra money.
- There are no guarantees that you will earn money. Like all business people, some Distributors will succeed, while some will not.
- Building a successful Herbalife Nutrition business takes skill, hard work, and time.

How can I earn money?

You can earn money by selling Herbalife Nutrition products that you buy at a discount. Your initial discount is approximately 25% of Earn Base*. The more you sell, the higher your discount, up to a maximum of 50% of Earn Base*. For example, the initial discount on Formula 1, Herbalife Nutrition's best-selling product is shown on the right:

	Suggested Retail Price	EUR 63.10
	Distributor Price <i>(with initial discount before shipping and taxes)</i>	EUR 48.98
	Potential profit	EUR 14.12

- If you buy at this initial discount and sell 10 canisters at the Suggested Retail Price, passing along shipping and taxes, you would make EUR 141.20 before expenses.
- You can also earn money from the sales of people you sponsor.
- You **cannot** earn money by only recruiting or only sponsoring someone.

In addition to retail earnings, how much could I earn from sales by Distributors I sponsor?

In 2021, there were 23,888 Distributors who had been Distributors for at least 1 (one) full year. In addition to any retail profit, 26% or 6,266 of them earned commissions or bonuses from the sales of Distributors that they sponsored. Here is what they earned, before expenses:

Distributors 1 Year + (6,266)
50% (about 3,133) earned more than EUR 321
Top 10% (about 627) earned more than EUR 4,147
Top 1% (about 63) earned more than EUR 54,944

In 2021, the tenure of the top 1% Distributors ranged from 3 to 38 years.

What if it doesn't work for me?

- You can cancel your Distributorship at any time. If you are within the first 90 days, you can cancel and receive a full refund of your Herbalife Nutrition Distributor Pack.
- If you cancel your Distributorship, you can return unopened products you purchased within the last year for a full refund. We even pay for shipping.

Please contact 03 88 10 39 00 for more information.

FRANCE STATEMENT OF AVERAGE GROSS COMPENSATION 2021

*Earn Base: This is the monetary value assigned to each product on which all discount and earning calculations are based.